



THE PROPOSED HUMBOLDT BRONCOS TRIBUTE CENTRE AND MEMORIAL



HUMBOLDT BRONCOS
MEMORIALS COMMITTEE

Creating a Legacy to Remember, Honour & Pay Tribute

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Introduction

“UNDERSTAND THAT WE ARE BUILDING FOUNDATIONS FOR FUTURE GENERATIONS WITH OUR WORDS AND ACTIONS.”

~ Excerpt from Broncos Coach Darcy Haugan's Core Covenant

On April 6, 2018, the world stopped for 29 families and the City of Humboldt, Saskatchewan. The 2017-18 Humboldt Broncos Junior “A” Hockey Club was involved in a tragic collision on their way to a playoff game against the Nipawin Hawks when the bus they were travelling in collided with a semi-trailer truck at the intersection of Highways 35 and 335, north of Tisdale, Saskatchewan. The collision resulted in the tragic loss of 16 lives and will have an everlasting traumatic effect on the 13 young lives of those who survived. Thousands of people around the world could relate to the tragedy. To this day, we continue to witness compassion, resilience, and strength in magnitudes that we could not have imagined.

The world grieved and the loss has been profound, yet there is common sentiment among the Broncos families: something positive must come from this tragedy.

On April 5, 2021, the Humboldt Broncos Memorials Committee, comprised of members of the 2017-2018 Humboldt Broncos families, Humboldt Broncos Board members, Humboldt Public Art committee members, together with the City of Humboldt, unveiled an extraordinary vision for a Humboldt Broncos Tribute Centre and Roadside Memorial to pay tribute and honour the 2017-18 Humboldt Broncos, and to inspire those who are on their own healing journey.

As a symbol of Canadian Junior Hockey, the Broncos Tribute Centre will seek to recognize other junior programs from across the country and highlight acts of local community service, perseverance and resiliency. The Centre will aspire to make an impression and inspire visitors, sports teams, coaches, athletes and parents from across the country by promoting the values spelled out in former coach Darcy Haugan's Core Covenant, which continues to influence sports leaders across North America.

“IF WE DON'T FIND A WAY TO INSPIRE OTHERS AND CREATE SOMETHING POSITIVE FOR THE COMMUNITY, THE FAMILIES AND THE NATION, THEN THAT WOULD BE A TRAGEDY.”

~ Christina Haugan,
Wife of Broncos Coach, Darcy Haugan

“OUR HOPE IS THAT THE VALUES THAT GUIDED THE 2017/18 BRONCOS WILL CONTINUE TO INSPIRE OUR KIDS TO BECOME BETTER TEAMMATES AND FUTURE LEADERS, REGARDLESS OF THEIR SPORT, ACADEMIC OR PROFESSIONAL PURSUIT.”

~ Carol Brons,
Mother to Dayna Brons, Athletic Therapist

Outpouring of Support ...

Humboldt has witnessed the power of community when the 2017-18 Humboldt Broncos tragedy brought the world to our doorstep, united by grief, shared experience and empathy. The global outpouring of support, irrevocably changed by this tragedy, is a reminder that we are all linked by family – by our relatives and the families we connect with. Whether it is through sport, art, music, dance – we find links and community through our shared interests and experiences.



HEARTS ACROSS THE NATION: SUNDAY, APRIL 8, 2018: WORLD WIDE VIGIL

The Humboldt Ministerial Association, an association of local clergy from the various churches in Humboldt, in collaboration with the City of Humboldt, organized a vigil on Sunday, April 8, 2018, which was attended by over 4,000 people, including hockey celebrities, survivors of the 1986 Swift Current Broncos bus tragedy, and provincial and federal dignitaries.

To accommodate the overflow at the Elgar Petersen Arena (which only has a capacity of 1,900), 3 other venues in Humboldt were equipped with audio video equipment that live streamed the service. SportsNet “pooled” the broadcast to most major television networks so that the world could watch and be with the families and community.

Between Sportsnet ONE, TSN and CBC, the average audience for the vigil on April 8 was 604,000 Canadians. Between the three networks, the vigil reached 2 million Canadians, meaning 2 million Canadians watched all or part of the broadcast.

Every Canadian television network requested access to the pool. In addition, the pool feed was distributed to all three major US networks and to Reuters and other news agencies who in turn used it for distribution world wide.

**“I DON’T WANT TO BE HERE, I REALLY
DON’T WANT TO BE HERE, BUT IT’S
GOOD THAT WE ARE.”**

~ Excerpt from the Humboldt Broncos Team Pastor,
Shawn Brandow’s message during the Vigil

2,000,000 Canadian Viewers



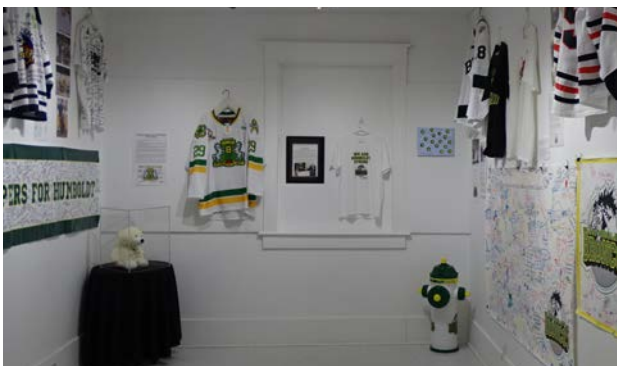
... that Continues to this Day

STRENGTH & RESILIENCE

In the days, weeks, and now years that have followed that fateful day, the 2017-18 Humboldt Broncos Families and the City of Humboldt have witnessed a staggering amount of support from all over the world.

A GoFundMe page was created by two Humboldt women with an initial goal of \$5,000 to help the families with incidental expenses. It may go without saying, the page raised approximately \$15.2 million, and was ultimately shut down on April 18, 2018. Under Saskatchewan law that regulates crowd funding campaigns, distribution of the funds was later determined in November 2018, when a judge accepted the recommendation made by an advisory committee that each survivor of the Humboldt Broncos bus crash receive \$425,000, while the families of those killed each receive \$475,000 of the \$15.2 million raised.

Over 11,000 gifts have been received and logged at the Humboldt & District Museum & Gallery, many hand-crafted. (This does not include gifts sent directly to the families.) Banners and messages of strength and inspiration currently line the walls of the 2nd floor of the Humboldt Gallery.



11,000 Gifts + 4,000 Quilts

Over 4,000 quilts were sewn and gifted to the families, the first responders, and to all that helped.

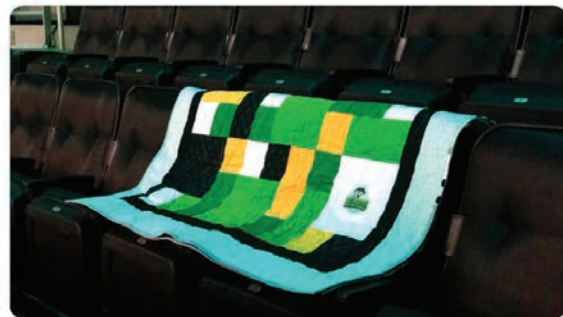


#WorldJuniors
@WorldJuniors

Quilts symbolize comfort, strength, resilience and coming together.

Our hearts will forever be #HumboldtStrong. Woven into the fabric of Canadian hockey. ❤️❤️

#WorldJuniors



Humboldt Broncos

7:02 PM · Dec 26, 2020 · Twitter Web App

371 Retweets 39 Quote Tweets 3,540 Likes

The Vision

Our vision is to create an adaptive and inclusive tribute centre that will become a regional hub that supports, promotes and empowers a collaborative, sustainable and healthy environment.



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Inspired by Coach Darcy Haugan's Core Covenant

Covenants are made out of love and respect. They are a bond, a pact, a pledge, an oath that can be seen in behaviors.

For Humboldt Broncos Head Coach, Darcy Haugan, the wins and losses were secondary to building good people.

Darcy's intention of growing good people first was evidenced in his Core Covenant, which he created and painted on the wall outside of the Broncos dressing room.

Darcy's covenant speaks about putting family first, being respectful of everyone else, practicing and playing with passion, and the importance of being a good person.

To this day, the Core Covenant is instilled upon and followed by the Humboldt Broncos organization.



"TO ALWAYS GIVE MORE THAN YOU TAKE"

~ Excerpt from Broncos Coach Darcy Haugan's Core Covenant



IN THEIR HONOUR

The word “honour” holds a profound weight that can sometimes feel unattainable, especially in a world where grand gestures are marked by media coverage and trending hashtags. In late 2018, the Humboldt Broncos Memorials Committee set out on a mission to change that and honour the lives lost and forever changed, and make a generational impact on Junior Hockey and community sports in Humboldt, towns across Canada and beyond. Through this process, themes of perseverance, resiliency, inspiration, community spirit and national unity emerged. The ambition for the proposed Broncos Tribute Centre is to symbolize these qualities, celebrate the lives lost and changed, and highlight the role that hockey and other team sports play in developing character and integrity, while creating a sense of belonging and community values.

THE ROADSIDE MEMORIAL

At the site of the tragedy, the intersection of Highways 35 and 335 will be transformed into a tranquil place for visitors to pay their respects and reflect on the inspiration and resiliency that has risen from that fateful day. Family representatives are working with the Ministry of Transportation and other Crown Corporations to ensure the site is safely configured while respectfully preserving the meaning of what will become a permanent memorial site.

THE TRIBUTE CENTRE GALLERY

The Tribute Centre Gallery will honour and celebrate the lives lost and impacted. Shaped by Coach Darcy Haugan’s Core Covenant, it will become a national symbol for community values and spirit that will demonstrate what hockey and family means to our communities and the positive benefits that come from participation in sports, including character development and leadership skills.

THE TRIBUTE CENTRE ARENA

The Tribute Centre Arena will be an “emotional spirit” through potential programming that will inspire Canada and the world and remind everyone of the importance of diversity, equality and well-being.

A LEGACY

Like the many initiatives and movements that have been created in honour of the 2017-18 Humboldt Broncos by their friends and families, the roadside memorial, gallery, and arena will all serve as everlasting monuments for generations. Some feel the best way to honour and remember someone is to keep retelling their story, and that is what we intend to do.



Preliminary Concepts

Imagine a legacy that inspires. That renews. That remembers.

Key foundational elements along with Coach Haugan's Core Covenant will guide the project through the design and implementation phases, as well as in future and on-going programming, all while creating a lasting tribute in honour of the 2017-18 Humboldt Broncos that will last for generations.



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WELCOME TO THE BRONCOS TRIBUTE CENTRE

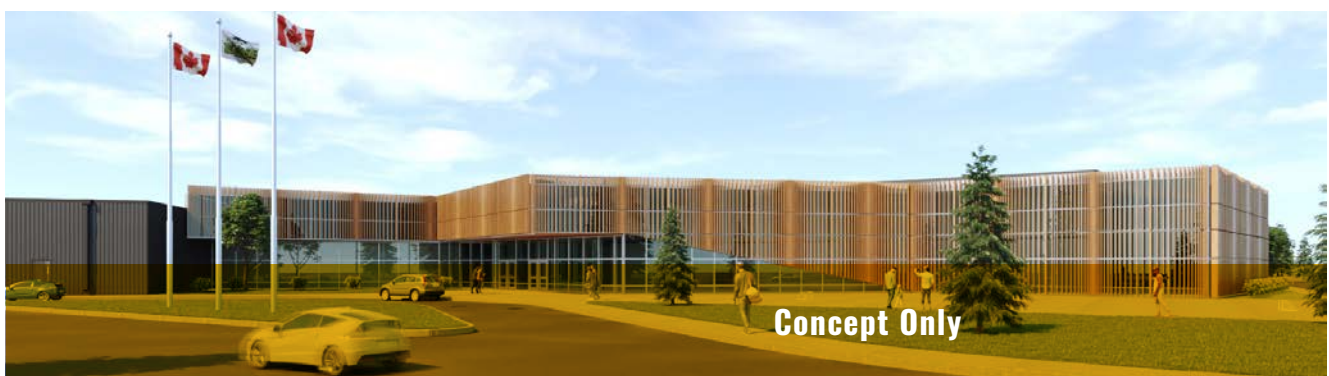
Imagine as you walk across the parking lot, the feeling of energy and excitement builds as you approach the main door. The school and workday is over, and attention has turned to fun.

As you open the door to the facility, you're awash with the welcoming chatter of others just like you -- gathering together as a community.

People from different neighborhoods and communities are gathering throughout to participate in activities that shape and inspire families, forge new friendships and extend community connections.

Kids are impatient to see their friends, learn new skills, practice, and test their limits. Parents and families are cheerleaders, volunteers, organizers and participants themselves. They are connecting as champions of sport, culture, arts and civic engagement.

Gathering in the welcoming, vibrant and familiar public spaces you built together is a reminder that there is no investment – whether its time or talent or money – that reaps better returns than an investment in community.



PERMANENT ROADSIDE MEMORIAL

The site of the tragedy has given people a place to go to pay their respects. Memorabilia, hockey sticks, cards and other mementos mark the location of the tragedy to this day. The 2017-18 Humboldt Broncos Families have been working with Crown Corporations to make the necessary changes to the intersection to ensure it is a safe place to pull over and stop once a permanent memorial is built. This area will be landscaped with benches and modest amenities, and an appropriate monument designed to explain the significance of the site. The area will provide closure to some families, and encourage visitors to honor those lost, and take a moment of pause.

Below is a draft concept plan that is nearing all approvals from Crown Corporations and the RM.

As of April 3, 2023, we have received an approved permit from Water Security Agency ("WSA"), approval from CN Rail, and are awaiting on approval from the engineering and development group at the Ministry of Highways (MHI).



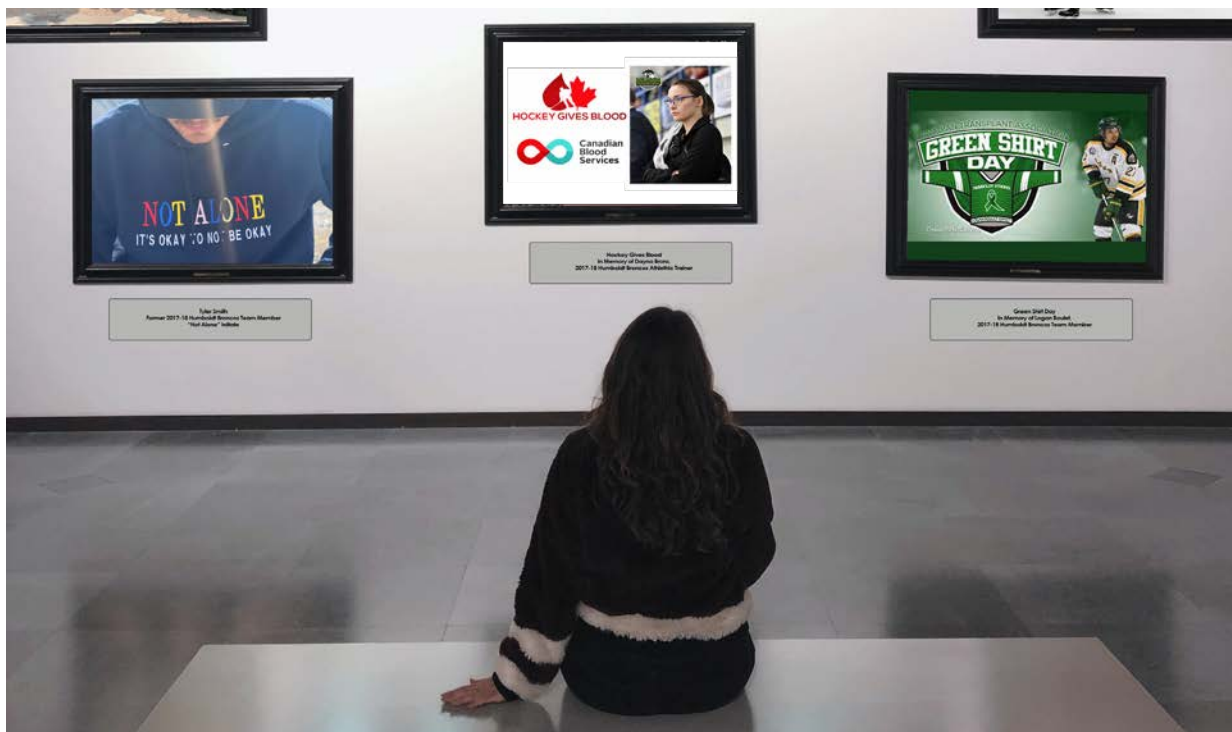
Concept Only

TRIBUTE CENTRE GALLERY

*Imagine a legacy that inspires. That renews.
That remembers.*

The memories of this tragic event will never completely fade. The need and desire to reflect on this tragedy will also never fade. The vision integrates a gallery, a space in the new facility for individuals, families, community members and visitors to go and witness stories of resilience and gratitude, and be inspired.

- An immersive exhibit gallery experience
- Honouring the individuals lost and the young lives impacted
- Celebrating the team culture and values
- Grateful recognition of the international support
- Exhibiting inspiring stories from the team, alumni and others from across the nation
- Motivating themes of perseverance and resiliency
- Recognition of positive team culture and community spirit from across Canada
- Taking the hand of those on their own healing journey
- A diverse space for all cultural and traditional healing



TRIBUTE CENTRE ARENA

The existing Humboldt Uniplex houses the only indoor artificial ice surface within 40 kilometers of Humboldt. Roughly 500 minor hockey players, figure skaters and youth skating programs compete for ice time with adult recreation leagues and the Humboldt Bronco's SJHL team. Local demand for practice and competition bookings, league play, fun skates and other rentals greatly surpass existing capacity.

Besides the demand for ice time, the Elgar Petersen Arena ("EPA"), has its limitations in design. The age and size does not allow it to capitalize on the scope of activity that can be accommodated in more modern arenas. And, like many recreational facilities of the same age, the EPA has shortfalls in achieving gender equality.

More than just "another" rink

We aspire to inspire other communities to follow our lead in equality and inclusivity.

The vision for the new Tribute Centre Arena is to be an adaptive and convertible arena that can be transformed to host special events, conferences, trade shows and concerts, and accommodate additional dryland training and recreational space for local user groups in the off-season.

User groups would be able to expand their tournaments and competitions, and branch off to unique sporting events that would attract visitors to the city and generate considerable local business.

GENDER EQUALITY The Tribute Centre Arena and many potential programs will be designed based on gender equality with attention to a deliberate and sustained action to drive measurable improvements in gender equity in sport. Doors of opportunities for female teams would open up for young girls and women in the region.



Carol Brons, mother to Dayna Brons, Athletic Trainer for the 2017-18 Broncos, often tells the story of how Dayna had to sometimes change in furnace rooms or closets at arenas when she was a young athlete.

(Pictured Above: Dayna Brons during practice with the 2017-18 Broncos.)

ACCESSIBILITY and INCLUSIVITY With the sport of sledge hockey growing in popularity across Canada and the fact that it is a wholly inclusive sport enjoyed equally by males and females, the Tribute Centre Arena would be built to accommodate such programming.



(Pictured Above: Ryan Straschnitzki, 2017-18 Humboldt Broncos Team Member, now inspiring others with spinal cord injuries to try sledge hockey, a sport never before played in the Humboldt Uniplex.)

INDIGENOUS PARTNERSHIP OPPORTUNITIES In discussions with First Nation Leaders, there is a possibility for a Provincial Indigenous Hockey Team that could call the Tribute Centre Arena "home". Humboldt's central location offers the ideal opportunity for team members from across the province to meet and play. A partnership such as this also lends itself to connecting communities to share cultures and traditions, another step towards reconciliation that Humboldt is embarking upon.



Existing Facility



Elgar Petersen
Jan. 26, 1936 - Nov. 3, 2018

Elgar Petersen was a dedicated sports enthusiast who had a passion for sports and for helping kids. He became the Humboldt Broncos team trainer and equipment manager in 1970 when the team joined the SJHL. He was very involved with growing the beloved sport of hockey in our community.

Elgar passed away peacefully on November 3, 2018, but his contribution to the community will live on for decades, a legend in our hearts.

OVERVIEW

Humboldt is centrally located in Saskatchewan and provides many essential services for the region. As a hub of recreational, cultural and economic life, Humboldt provides services to approximately 20,000+ regional residents.

Recreation is the heart of bringing our neighbouring communities together in the spirit of sport, friendship and family.

Because of its central location, many sports and recreational organizations

look to Humboldt for accommodating practices, tournaments and competitions. The demand is high that is not always met. Shortfalls in appropriate facilities or time availability result in events and participants being turned away.

At the heart of everything we do is our commitment to community. Providing opportunities for our growing community and region is a priority for the City of Humboldt.

ELGAR PETERSEN ARENA

The Elgar Petersen Arena, also known as the "EPA", is an SJHL standard ice surface with a seating capacity of 1,900 that was constructed in 1982. The EPA has been the heart of the community and home of the Humboldt Broncos since then. It served as the venue for the Vigil held on April 8, 2018, in honour of the 2017-18 Humboldt Broncos. It was named after a community member who overcame a lot of his own challenges to make Humboldt a better place.

While the EPA has served as host to a wide range of community events over the years, there are a number of current limitations which impede its ability to facilitate the current opportunities and demand that exist for hosting events and activities on a larger scale.

- **Aging infrastructure requiring refurbishment**
- **Limited to seasonal availability**
- **Demand for ice time significantly exceeds supply**
- **Older design limits the type and scale of events and activities**
- **Limited accessibility for athletes with mobility restrictions**

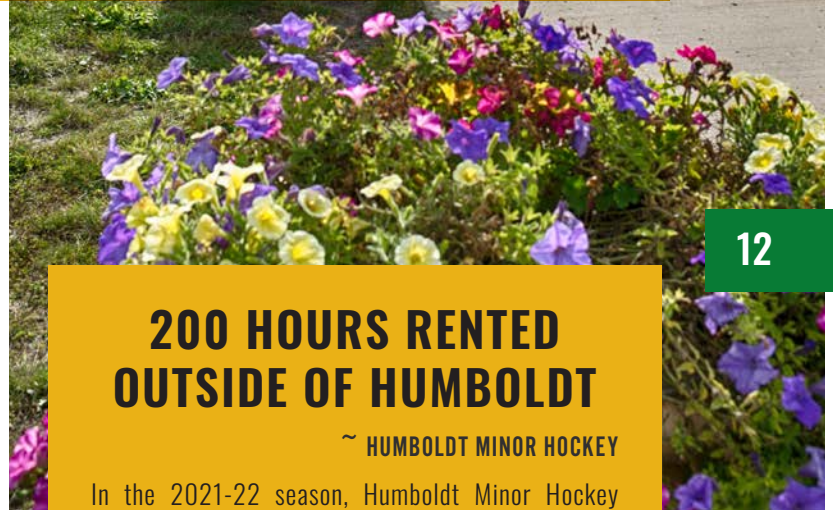
ELGAR PETERSEN ARENA

A new linked facility will breathe new life into the beloved, but aging, EPA facility. The benefits to be gained from linking mechanical and operational systems between the two ice surfaces will provide high efficiency components not currently in place. With the expectation that the new facility will provide ice rentals year round, the EPA will be relied on less for ice rentals and be able to meet the growing demand for dryland sports and event hosting opportunities.



DEMAND & LACK OF SUPPLY

- Existing user groups are forced to compete with each other for existing ice time.
- Teams have been forced to commute to surrounding communities to access needed ice time.
- Dryland sports are growing in the region with no indoor space to accommodate the demand.
- The current facilities are not able to accommodate training opportunities for coaches, officials and volunteers, which would be well attended given our central location in the province.
- Minor sports organizations have had to restrict growth and turn away participants due to the lack of resources and availability.
- Even though the community highly subsidizes the cost of operating the facility, there is limited opportunities for general public drop-in use of the facility due to the high demand,
- The lack of available ice time restricts the City's ability to welcome out-of-town renters who are eager to come to our community, as our priorities are on local rental groups.



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200 HOURS RENTED OUTSIDE OF HUMBOLDT

~ HUMBOLDT MINOR HOCKEY

In the 2021-22 season, Humboldt Minor Hockey had to rent over 200 hours of ice time outside of Humboldt. Had more ice time been available in Humboldt, they would have not only kept 100% of their rentals here, but they would have booked even more time and increased the number of teams that they invited to each of their home tournaments. With two ice surfaces they would be able to double the size of most tournaments and would not need to turn teams away.

ONLY 2.7% AVAILABILITY TO PUBLIC

Between October 1st, 2021 and February 28th, 2022, only 2.7% of the available evening and weekend ice times were available for general public access.

Economic & Social Impact Analysis

To demonstrate the value of the proposed Tribute Centre, the City of Humboldt engaged MNP LLP (“MNP”) to undertake an economic and social impact study and analysis of the proposed Tribute Centre and articulate its potential contributions to economic and community development.

In addition to the direct economic impacts created by its construction and operation, the Tribute Centre would provide social and community benefits and could support the growth of ancillary industries such as sports competitions, sports tourism, conferences and events, and skills development and training. These benefits tie into serving and building the local community; bringing people together, both within and outside the community; and promoting and enhancing the livability, health, and wellbeing of residents.

Following is an overview based on MNP’s conversations with stakeholders and perspectives shared.

Social Impact

○ MEMORIALIZE THE HUMBOLDT BRONCOS TRAGEDY.



All stakeholders interviewed recognized that the Tribute Centre would offer a space to formally memorialize and honour the victims of the Humboldt Broncos tragedy. Memorialization of the tragedy is seen as significant and important, and it was generally agreed that the idea of memorialization needs to be “front and centre” in the facility. In addition to the community benefit of having a place to remember the events of April 6, 2018, the Tribute Centre is thought to also offer an opportunity for individuals from across Canada to visit and remember.

“PEOPLE WANT TO SEE SOMETHING PHYSICAL. THIS FACILITY WILL GIVE THEM SOMETHING PHYSICAL TO SEE.”

~ Community Stakeholder

○ ADDRESS COMMUNITY NEEDS BY OFFERING A PUBLIC VENUE FOR MULTIPLE USES AND GROUPS.



The second ice surface is needed within the community. At present, users are forced to compete for ice time. Teams have been traveling to communities in the surrounding area to access ice surfaces. A second ice surface would allow for increased community usage of ice within the City that would effectively serve not only hockey, but other activities such as community ice skating lessons, figure skating, and general public skating times. It is also seen as an “attractor” for many ice-related tournaments and competitions year-round.

Stakeholders talked about how this type of space would allow for additional sports such as dryland training and coaching clinics and an attraction for larger tournaments such as those at regional and provincial levels. Stakeholders indicated that having access to new, quality meeting and event spaces may assist in attracting additional conferences, events and meetings and cater to more complex rental needs. Additionally, the space could serve as a venue for the performing arts.

OFFER THE COMMUNITY A SPACE TO PROMOTE PHYSICAL AND EMOTIONAL WELLNESS.



The Tribute Centre would offer important recreational and community gathering spaces that would support both physical and emotional wellness by allowing for more community recreational programming appealing to a much broader range of participants. Expanded programming could also encourage people in Humboldt to stay in Humboldt for their recreation rather than travelling to other locations within the province.

“RECREATION IS VITAL TO THE OVERALL HEALTH OF THE COMMUNITY ON SO MANY LEVELS BEYOND SIMPLY THE PHYSICAL. THE EMOTIONAL WELLBEING, MENTAL WELLBEING AND SOCIAL WELLBEING OF A COMMUNITY IS LARGELY ASSOCIATED WITH THE RECREATIONAL OPPORTUNITIES AVAILABLE TO THE COMMUNITY.”

ATTRACT RESIDENTS & FAMILIES, INCLUDING YOUNG ATHLETES.



It would offer increased availability of “in-demand” space, especially as it relates to sporting and recreational activities. From a hockey perspective, it could entice athletes to want to come to Humboldt. This would begin with the construction of the facility and continue on with the positions that would be required to operate and maintain it. It is also anticipated to incent new businesses to come and establish themselves in Humboldt.

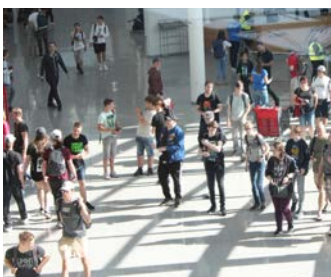
~ Community Stakeholder

YEAR ROUND PRACTICES AND TOURNAMENTS



The Tribute Centre would allow people to regularly participate in sports despite the weather. An additional indoor, non-ice specific space would help to extend the season for play and practice. Several stakeholders indicated the inability at this time to accommodate non-ice sports such as soccer once the weather turns. As well, if included in the design, a purposefully designed walking track would be a draw for the senior population.

CREATE AN OPPORTUNITY FOR EVENT TOURISM.



The Tribute Centre could be a venue for sports tournaments and competitions as well as large trade shows, conferences and concerts. The new facility, coupled with the central location of Humboldt within the province, could be a major selling point for attracting these types of events.

- Memorialize the 2017-18 Humboldt Broncos visually, spiritually & emotionally
- Reduce the need to travel for ice time
- Opportunities for coaching clinics
- Opportunities for training camps
- Venue for large concerts, conventions and trade shows
- Age friendly environment
- Accommodate dryland sports
- Venue for performing arts
- Venue for year-round tournaments and competitions
- Promote physical and mental wellbeing
- Attraction to retain residents
- Attraction for new residents, athletes and new businesses
- Create employment opportunities

Economic Impact

MNP's approach to economic impact modelling is based on published Statistics Canada multipliers and input-output modelling.

○ JOB CREATION



Construction and operation of the Tribute Centre would generate economic impacts through the employment before, during and after the completion of the project.

IT IS ANTICIPATED THAT THE PROJECT WILL GENERATE UP TO 100+ FULL TIME JOBS DURING CONSTRUCTION AND APPROXIMATELY 10 FULL TIME ONCE OPERATIONAL.

○ SPENDING BY OUT-OF-TOWN VISITORS



Expenditure by out-of-town attendees create incremental economic activity. Some visitors attending an event at the Tribute Centre may be expected to stay overnight in Humboldt. The average daily spend by an overnight visitor during their time in Humboldt is estimated to be approximately \$135 per day.

ESTIMATED EXPENDITURES OF OUT OF TOWN VISITORS IS ANTICIPATED TO BE \$135 PER DAY.

○ OPERATIONAL REVENUES



Annual operations of the Tribute Centre will impact the economy through direct expenditures on goods and services (e.g., operating supplies, professional services, advertising, etc.), the employment of staff, and the generation of tax revenues for local, provincial and federal governments.

The projected revenue increase is estimated based on the increase of on-ice rental time, increase in arena dry floor rental time, potential lease, rental, sponsorship and advertising opportunities, and increase in multi-use convention/event space.

IT IS ESTIMATED THAT MORE THAN 80% OF ANNUAL REVENUE CAN BE ATTRIBUTED TO REVENUE GENERATED FROM THE NEW FACILITY'S RENTAL CAPACITY.



Construction Footprint



Concept Only

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The Tribute Centre will be linked to the existing Uniplex / Elgar Petersen Arena on the north side of the building.

The building's west and north sides will be highly visible from Highway 5, a major arterial roadway through the City of Humboldt.



Construction Estimate

OVERVIEW AND SCOPE OF WORK

ESTIMATE

COMPONENT A - ROADSIDE MEMORIAL

After all required permits are approved, work can begin to make the necessary changes to the intersection to ensure it is a safe place for traffic to pull over and stop. It is hopeful that a groundbreaking ceremony can take place summer of 2023.

Site preparation tasks:

- Remediation of soils from former fuel service station activities, if necessary.
- Paved parking surface and paved walking trails.
- Development of pond area and protection of natural waterway.
- Development of primary and secondary memorial sites.
- Structures, plaques and other installations

Thanks to the generous offers of in-kind contributions, the fundraising target for this component is estimated at:
\$500,000 to \$2,000,000

COMPONENT B - TRIBUTE CENTRE GALLERY and LINK TO EXISTING ARENA

The Tribute Gallery space will be incorporated into a link between the existing arena and a new secondary arena.

This component would bring to reality:

- A new Humboldt Broncos Dressing room.
- Meeting room space.
- Flex-space with potential for specialized fitness activities or a Black Box Theatre.

The variability in costs is predominantly from the degree of integration that can be achieved with mechanical systems and linkages to the existing arena and the new arena.

Based upon factoring cost estimates provided in fall of 2021 the fundraising target for this component is estimated at:
\$5,000,000 to \$8,000,000

COMPONENT C - TRIBUTE CENTRE ARENA

The vision is to develop a second artificial ice arena for the community that would fulfill the community and the region's much needed additional ice surface and to develop programming opportunities for gender equality, accommodate athletes with physical limitations, and be a centre for inclusion, with the potential of becoming home to a provincial Indigenous hockey team.

This component will bring to reality the vision for:

- A second artificial ice surface
- Appropriate design for new and accessible sports, such as sledge hockey
- Designed for gender equality

The variability in costs is predominantly from the degree of integration that can be achieved with mechanical systems and linkages to the existing arena and the Tribute Gallery.

Based upon factoring cost estimates provided in fall of 2021 the fundraising target for this component is estimated at:
\$10,000,000 to \$12,000,000



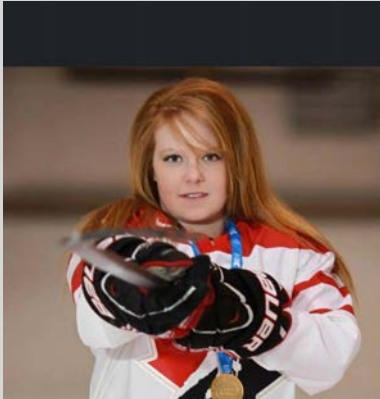
TOTAL ESTIMATE:

\$15,500,000 TO \$22,000,000

LEADING BY INSPIRATION

Key guiding principles will guide the project through the design and implementation phases, as well as in future and on-going programming.

GENDER EQUALITY



Jenna Smith

*Gold Medalist - Team Canada
2013 FISU World Championships*

The Tribute Centre will be designed based on gender equality and provide opportunities for young girls and women with attention to a deliberate and sustained action to drive measurable improvements in gender equity in sports.

We are committed to building knowledge and capacity within our community to successfully engage girls and women as participants and leaders.

- Ensuring women have leadership roles, are involved in decision-making, and are available as role models.
- Incorporate comfortable locker and dressing rooms for all genders.
- Equality in use and flexibility in scheduling to encourage all participants.
- Identify potential barriers, and determine if co-ed programs are truly co-ed.
- Ensuring the types of programming and activities offered are for women and girls.

Empowering

INCLUSIVITY



Chief Felix Thomas

Kinistin Saulteaux Nation

Humboldt and neighbouring First Nations are having on-going discussions around collaboration on use of a new ice surface which have also inspired discussions around partnerships on a wide range of other initiatives including the support and the growth of First Nation sport development, classroom sport, and non-sport opportunities. Additionally, discussions have included the potential that Humboldt could be home ice for a provincial Indigenous hockey team, and the possibility of being host of the Tony Cote Summer/Winter Games.

- Humboldt has adopted a Land Acknowledgement statement and is committed to its meaning.
- The design may include First Nation art work and features exhibiting traditional spaces.
- Host First Nations and Métis events to educate residents on the importance of Reconciliation.
- Share knowledge through story telling.
- Coordinate culture exchange opportunities for all ages.

Social Inclusion

CORE COVENANT

Coach Darcy Haugan's "Core Covenant" will echo through the building and built into programming. It will serve as the heartbeat of the Tribute Centre, being passed down from generation to the next, from one team to the other, from teammate to teammate.

HEALTH AND WELL BEING



Promoting quality of life and healthy lifestyles are Humboldt's top priorities. In 2020, Council adopted the Leisure Access Program, providing free access to recreational services for low income individuals and families, ensuring that no residents of the community would be excluded from accessing recreational amenities due to financial restraints.

- Recreation promotes a healthy mind, body, and soul.
- Healthy people equals a healthy community.
- Mental health is fundamental to our ability to think, interact with each other, earn a living and enjoy life.
- A number of studies have found that exercise helps cope with stress and depression.
- Exercising with others provides an opportunity for increased social contact.

Lifestyles

20

ACCESSIBILITY



**Ryan Straschnitzki (#24)
and Jacob Wassermann (#8)**

2017-18 Humboldt Broncos Survivors reunite for a game of sledge hockey.

The new facility will be constructed with dressing rooms, entrance to the ice surface and the bench areas to accommodate unique sports, such as sledge hockey. Glass on the lower portion of the boards along the bench area and penalty boxes will allow sledge hockey players a clear view of the game. The players' entrance will be level with the ice and the benches built to be easily removed enable ease of movement for players and their sledges. Throughout the building, appropriate size and space will be provided for approach, reach, manipulation, and use regardless of body size, posture, or mobility.

- Designed to be useful and marketable to people with diverse abilities.
- Designed to accommodate a wide range of individual preferences and abilities.
- Designed to minimize hazards and the adverse consequences of accidental or unintended actions.

Resilience

EDUCATIONAL



Opportunities for coaching clinics and athletic training camps year round are abundant. Like Coach Darcy Haugan, coaches inspire their participants to excel. They lead while building tomorrow's leaders. They encourage participants of all ages to be active, to challenge themselves, and to have fun. Coach Haugan's Core Covenant speaks to giving back more than you take and to strive for greatness. These statements apply to both coaches and players alike.

- Coaching Clinics
- High Performance Training
- Programming for those with learning disabilities
- Programming for those with physical disabilities
- Programming that builds life skills

SUSTAINABILITY



The project will be designed and constructed to ensure that it meets the highest standards for sustainable practices. The anticipated operational activity will be managed through user and renter fees, with a small impact to the current tax payers. Operational efficiencies will be achieved through a link to the existing facility, dramatically reducing the net cost per user. Special events, conferences and tourism is a growing focus with increased investment into appropriate facilities, marketing, and community activities.

- Leasing opportunities for retail, fitness, rehabilitation, and physiotherapy
- Special events and concerts
- Specialized programming and clinics for the region
- Potential for hotel chain

ECO-FRIENDLY



Construction will take a more performance-based approach to design, operations and maintenance that call for measurable results throughout the facilities life cycle. An expanded focus on materials will go beyond and look at and evaluate the impact on human health and the environment. Tracking energy, water and ventilation rates will be considered, metered and monitored to work toward higher levels of performance at every stage including design, construction and operations.

- Innovative in design, construction and operations
- Sustainable and efficient
- Environmentally aware

Diversity

Economic Growth

Green



“DAYNA BRONS, THE TRAINER FOR THE HUMBOLDT BRONCOS WHO PASSED AWAY IN THE CRASH, WAS BORN AND RAISED IN OUR COMMUNITY. DAYNA AND HER FAMILY ARE IMPORTANT MEMBERS OF OUR COMMUNITY, AND IT WOULD BE AN HONOUR FOR US TO HELP SUPPORT THE BUILDING OF A NEW SKATING FACILITY AND HELP PAY TRIBUTE TO BOTH HER AND THE BRONCO TEAM.”
 ~ Village of Lake Lenore Council ~



“INCLUDING WOMEN AND GIRLS AS A KEY PILLAR OF THE HUMBOLDT BRONCOS TRIBUTE CENTRE IS YET ANOTHER IMPORTANT LEGACY.”
 ~ Allison Sandmeyer-Graves ~
 Chief Executive Officer, Canadian Women & Sport

“THE TRIBUTE CENTRE WOULD PROVIDE A FRESH START AND HELP US MAKE A POSITIVE IMPACT LOCALLY, ACROSS THE REGION AND BEYOND. WE FEEL WE CAN BE A POSITIVE INFLUENCE ON SPORT CULTURE AND A ROLE MODEL FOR RECONCILIATION IN COLLABORATION WITH LOCAL FIRST NATIONS COMMUNITIES. WE BELIEVE WE NEED TO CREATE UNITY AMONG ALL.”
 ~ Kurt Leicht ~
 Father to Jacob Leicht, 2017-18 Humboldt Broncos



“BEING CENTRALLY LOCATED IN THE PROVINCE WOULD MAKE IT MORE ACCESSIBLE TO MANY SASKATCHEWAN FIRST NATIONS WITH CONVENIENT ACCESS TO SPORT AND FITNESS FACILITIES AND HOST INDIGENOUS CULTURAL EVENTS AND PROGRAMMING.”
 ~ Chief Felix Thomas ~
 Kinistin Salteaux Nation

“HUMBOLDT IS A GROWING COMMUNITY IN NEED OF ADDITIONAL SPORT, FITNESS, AND CULTURAL FACILITIES. I APPLAUD THE COMMUNITY AND FAMILIES FOR THEIR VISION TO MAKE A POSITIVE IMPACT ON SPORT PARTICIPATION AND CULTURE, BOTH LOCALLY AND NATIONALLY.”

~ Ron MacLean ~
 Host, Hockey Night in Canada



“THE TRIBUTE CENTRE WILL BUILD STRONG FAMILIES AND COMMUNITIES BY ENHANCING MENTAL, PHYSICAL, AND SOCIAL WELLBEING AND WOULD FURTHER CONNECT OUR COMMUNITIES WITH OPPORTUNITIES FOR FRIENDLY COMPETITION, COMRADERY, AND CULTURAL EXCHANGE.”
 ~ Mayor Michael Behiel ~
 City of Humboldt

2017-18 Humboldt Broncos Memorials, Awards, Scholarships & Initiatives

For detailed information, go to humboldt.ca/tribute/

(In alphabetical order by last name)

In Memory of Tyler Bieber

Western Academy Broadcasting College - Tyler Bieber Memorial Scholarship
The Football Reporters of Canada - Tyler Bieber & Brody Hinz Memorial Award

In Memory of Logan Boulet

#LoganBouletEffect
Green Shirt Day - April 7th
Light up Canada Green Campaign on April 7th for Green Shirt Day
Logan Boulet Arena in Lethbridge
Logan Boulet Inclusive Education Award
Logan Boulet Humanitarian of the Year Award from the Angels Legacy Project
Logan Boulet Fund of KidSport Lethbridge and Taber Chapter
Logan Boulet Endowment Fund of the Community Foundation of Lethbridge and South West Alberta
Logan Boulet Annual Memorial U18 AA Hockey Tournament
Logan Boulet U18 AA Hockey Hounds Award
Friends of Logan Boulet Golf Tournament
Canadian Blood Services – Honouring Canada’s Lifeline Annual National Logan Boulet Award
BC Transplant Award in the name of Green Shirt Day

In Memory of Dayna Brons

Mount Royal University Dayna Brons Memorial Bursary
Canadian Athletic Therapy Association (CATA) Dayna Brons Memorial Award
University of Regina Dayna Brons Memorial Bursary
Saskatchewan Rider’s Dayna Brons Memorial Scholarship
Lake Lenore School Dayna Brons Memorial Scholarship
Hockey Gives Blood – The Dayna Brons Honorary Award

In Memory of Mark Cross

Mark Cross Memorial Sports Fund
MC18 Scholarship
Mark Cross Annual Golf Tournament
Mark Cross Memorial Hockey Tour
Mark Cross Memorial Game
Mark Cross Memorial Scholarship
The Heart of a Lion Award

In Memory of Darcy Haugan

The Darcy Haugan Memorial North American Coach of the Year Award

In Memory of Adam Herold

Adam Herold Legacy Foundation
The Adam Herold Memorial Room
Adam’s Gym
Montmartre School Scholarship
The Brick Invitational Hockey Tournament Scholarship
The Adam Herold Award

In Memory of Brody Hinz

The Football Reporters of Canada - Tyler Bieber & Brody Hinz Memorial Award

In Memory of Logan Hunter

St. Albert Community Foundation: Logan Hunter “Youth Leadership Award”
VJM Humboldt Broncos Memorial Award (Vincent J. Maloney Junior High School, St. Albert, AB):
(In memory of Logan Hunter, Jaxon Joseph and Stephen Wack)

In Memory of Jaxon Joseph

Jaxon Joseph “For the Love of the Game” Award - SACF (St. Albert Community Foundation Scholarship)
VJM Humboldt Broncos Memorial Award (Vincent J. Maloney Junior High School, St. Albert, AB):
In memory of Logan Hunter, Jaxon Joseph and Stephen Wack

In Memory of Jacob Leicht

Northern Lights Movement For Kids
The Jacob Leicht Memorial Game Changer Award (St. Peter’s College) \$1100
Jacob Leicht Memorial Scholarship (Humboldt Collegiate Institute) \$1100
Jacob Leicht Memorial Scholarship, Humboldt Hockey Male/Female U18 \$1100
Jacob Leicht Heart & Hustle Award Memorial Scholarship (Prince Albert Mintos AAA)
Jacob Leicht Top Shelf Award Memorial Scholarship (St. Mary High School, Prince Albert)

In Memory of Conner Lukan

Spruce Grove Saints (AJHL) - ParkerTobin/Conner Lukan Memorial Scholarship

In Memory of Logan Schatz

Logan Schatz Memorial Scholarship – Allan Composite High School
Logan Schatz Memorial Scholarship – Martensville High School
Logan Schatz Memorial Ball Hockey Tournament – Saskatoon 2018
Logan Schatz Award – Top Junior Player – Canadian Ball Hockey Association

In Memory of Evan Thomas

Evan Thomas Memorial Trust

In Memory of Parker Tobin

Parker Tobin Memorial Fund
Memorial Composite High School in Stony Plain - Parker Tobin Memorial Award
Spruce Grove Saints (AJHL) - ParkerTobin/Conner Lukan Memorial Scholarship
Parkland Athletic Club (PAC) - U15 ParkerTobin Memorial Award

In Memory of Stephen Wack

Stephen Wack “Confidence to Follow Your Heart” Award (St. Albert Community Foundation):
Wacker Invitational Golf Tournament:
St. Albert Humboldt Broncos Memorial Hockey Tournament:
VJM Humboldt Broncos Memorial Award (Vincent J. Maloney Junior High School, St. Albert, AB):
In memory of Logan Hunter, Jaxon Joseph and Stephen Wack

Other Initiatives:

Kaleb Dahlgren’s “Dahlgren’s Diabeauties”
Tyler Smith’s “Not Alone” Apparel
Ryan Straschnitzki’s “Straz Strong Foundation”
Jacob Wassermann Goalie Leadership Award
Safer Roads Canada Society

Thank you for your support!



HUMBOLDT BRONCOS

MEMORIALS COMMITTEE

Creating a Legacy to Remember, Honour & Pay Tribute

CITY OF HUMBOLDT

**715 Main Street
PO Box 640
Humboldt, SK CANADA
S0K 2A0**

**T: 306.682.2525
W: www.humboldt.ca**

E: penny.lee@humboldt.ca